

# AGENDA

The Legacy Tax: Your Infrastructure is Killing Margins, Slowing Execution, and Exposing Risk

## Executive Dinner

### SPEAKERS

Jack Sharpe  
CISO - Head of AI and  
Cyber Security  
Instil



Choong Kwan  
Head of International  
Audit  
WRB Berkley



Rafal Hollins  
Lead Cloud Architect  
Lancashire Insurance  
Group



Abdul Kalim  
Head of IT  
Europe Arab Bank



Thomas Lawler  
Associate Director  
St. James's Place



Arun Selvaraj  
VW FSI-Payments Sr.  
PSA  
AWS

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**July 03, 2025**  
6:00 PM-9:30 PM  
United Kingdom Time

## The Legacy Tax: Your Infrastructure is Killing Margins, Slowing Execution, and Exposing Risk

Financial services firms live and die by execution speed, cost efficiency, and risk control—yet outdated technology silently erodes P&L every single day. On-prem / even legacy cloud estates are a deadweight tax on your business. They force firms into spiraling costs, operational bottlenecks, and compliance risks. Even firms with some cloud adoption are struggling with outdated, inefficient hybrid environments that fail to deliver the agility, speed, and financial control they need.

TOGETHER WITH

