

# AGENDA

**The Legacy Tax: Your Infrastructure is Killing Margins, Slowing Execution, and Exposing Risk**

## Executive Dinner

### SPEAKERS



**Jack Sharpe**  
CISO - Head of AI and  
Cyber Security  
Instil



**Choong Kwan**  
Head of International  
Audit  
WRB Berkley



**Rafal Hollins**  
Lead Cloud Architect  
Lancashire Insurance  
Group



**Abdul Kalim**  
Head of IT  
Europe Arab Bank



**Thomas Lawler**  
Associate Director  
St. James's Place

**Arun Selvaraj**  
WW FSI-Payments Sr.  
PSA  
AWS

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**July 03, 2025**

6:00 PM-9:30 PM

United Kingdom Time

### **The Legacy Tax: Your Infrastructure is Killing Margins, Slowing Execution, and Exposing Risk**

Financial services firms live and die by execution speed, cost efficiency, and risk control—yet outdated technology silently erodes P&L every single day. On-prem / even legacy cloud estates are a deadweight tax on your business. They force firms into spiraling costs, operational bottlenecks, and compliance risks. Even firms with some cloud adoption are struggling with outdated, inefficient hybrid environments that fail to deliver the agility, speed, and financial control they need.

TOGETHER WITH

